

## Nasir Khan MBE FCIARB FCIPS FCInstCES, P.E.

Quantum Expert

T: +447565681235

E: [nasir@khanadrs.com](mailto:nasir@khanadrs.com)

LinkedIn: <https://www.linkedin.com/in/nasirkhan82/>



## Background

Nasir is an experienced Quantum Expert with expertise in managing complex projects, public procurement, cost engineering, specialising in contract administration, financial modelling, and risk management, including drafting and advising on standard and bespoke contracts.

He is a civil engineer, chartered quantity surveyor, chartered procurement, and an expert in construction law claims advisory and dispute resolution in the construction, engineering, and infrastructure industries. His technical, management, legal, and commercial knowledge puts him ahead in providing expert opinion on complex matters in sectors, including energy, utilities, commercial property, oil and gas, manufacturing, ports, highways, and rail.

A fellow of various institutions and acts as an advisor, expert, mediator, adjudicator, and arbitrator. Nasir is versatile and well-versed in all aspects of major projects. He has led large and complex contracts and procurement programs, and claims and dispute resolution on quantum, delay, and technical engineering issues. His approach is direct, giving an honest view on the issue and applying commercial common sense in all aspects. He is known by clients for his excellent interpersonal skills, expert knowledge, and streamlined interpretation of the matter, and finding solutions that are in the best interests of all stakeholders.

Nasir is the current chair of the UK Construction Industry Council (CIC) Liability Panel and founding Director, co-founder and former Vice Chair of the CI Arb Pakistan Branch. He also co-founded Muslims in Rail, a community interest company, sits on various charitable advisory boards, and was awarded an MBE for his services to equality, diversity, and inclusion by Her late Majesty Queen Elizabeth II.

Nasir is recognised in Lexology (formerly Who's Who Legal) as a Recommended Expert in the Transport practice area guide. His clients and peers say he is a seasoned transport expert who is well known for his "ability to view a complex project from all stakeholders' perspectives".

## Education

- **Advanced Professional Award in Expert Witness Evidence (APAEWE)**, LET, UK (2023)
- **LLB (Hons)**, University of Law, UK (2019)
- **GDL**, University of Law, UK (2018)
- **MSc, Construction Law and Arbitration**, King's College London, UK (2015)
- **NVQ IV – Supply Chain Management**, UK (2009)
- **MSc, Project Management**, Queen Mary, University of London, UK (2005)
- **BEng (Hons), Civil Engineering**, NED University of Engineering & Technology, Pakistan (2003)

## Certifications

- MoR® 4 Practitioner Risk Management Certification
- Certified Risk Management Professional CRMP
- Project Management Foundations: Risk
- ISO 22301 Lead Implementor (on-going)
- ISO 31000 Foundation and Lead Implementor Certification (on-going)
- Primavera Project Planner
- IOSH Health and Safety
- Network Rail Leadership Award
- Laing O'Rourke Young Guns Award (Executive MBA)
- Nortel Networks Service Excellence
- Business Development Foundation
- CIPS Awards final shortlist for large public procurement and collaborative team procurement, 2019

## Professional Memberships

- **Chair**, Construction Industry Council (CIC) Liability Panel, 2023 – 2026
- **Fellow**, The Chartered Institute of Arbitrators (CIArb), Vice Chair Pakistan Branch
- **Fellow**, The Chartered Institute of Purchasing & Supply (CIPS)
- **Fellow**, The Chartered Institution of Civil Engineering Surveyors (CICES)
- **Member**, Pakistan Engineering Council (PEC)
- **Member**, Society of Construction Law (SCL)
- **Member**, International Bar Association (IBA)
- **Member**, JCT Council (representing consultants)
- **Member**, Contracts & Dispute Resolution Panel (C&DR), CICES
- **Member of the British Empire (MBE)** awarded for services to diversity and inclusion

## Professional Experience

- **KHAN ADRS Ltd** **2026 – to date**
  - Director (Advisory, Commercial, Disputes, Expert, Risk)
- **Sulha Solutions** **2026 – to date**
  - Independent Mediator and Arbitrator
- **Rimkus (Formerly Capital Consulting International, CCI)** **2024 – 2025**
  - Managing Director (EMEA) Advisory Disputes, and Quantum
- **HKA Global Ltd** **2022 – 2024**
  - Principal
- **Currie & Brown** **2019 – 2022**
  - Director (Head of Europe) Contract Solutions
- **Network Rail** **2012 – 2019**
  - Head of Commercial
- **Laing O'Rourke** **2007 – 2012**
  - Procurement Manager

- **Nortel Networks PTY Ltd** **2004 – 2005**  
  - Regional Civil Engineer
- **The Engineers and Constructors** **2003 – 2004**  
  - Site Engineer
- **Design Studio** **2002 – 2003**  
  - Intern Civil Engineer

## Project Experience

### Buildings

#### **Railway Station, UK, 2025**

Expert appointed to provide quantum opinion on the remeasurement of M&E works at five major train stations. The analysis involves interpreting the contract's commercial methodology for remeasurement and analysing changes in quantities by applying remeasurement principles.

#### **Ministry of Interior, Kingdom of Saudi Arabia, 2023-2024**

Providing specialist technical, delay, and quantum expert services in studying and evaluating cost escalation compensation claims worth SAR 6 billion in accordance with the Government Tenders and Procurement Law. The role involved managing a team of 12 consultants over 8 months. The expert reports for each contract were done in three stages with the final two stages reviewing technical matters and quantum, respectively. The detailed assessment required reviewing large data of information and formulating a strategy to review a vast number of documents as substantiation as part of the verification process. The client separately requested the development of standard procedures to develop risk, claims, and contract administration procedures for the Ministry.

#### **Power and Engineering Substation, UK, 2024**

NEC4 contract drafting and advisory with the continuation of claims avoidance and support role. Management of risk, and commercial support throughout project delivery.

#### **Commercial Advisory, UK, 2024**

Advisory and commercial support on a major redevelopment supporting the architects for ongoing project delivery.

#### **Architect Design Liability, Major University, UK, 2023**

Reviewed the issues concerning the architect's liability for delay to the RIBA Stage 3 and Stage 4 design approvals. Helped in identifying the additional time expended on the project to not only defend delay claims but also lead the successful claim of additional cost recovery for rework.

#### **Power and Engineering Substation, UK, 2023**

Assisted the contractor in claiming extension of time through retrospective delay analysis using As planned v As built methodology. Assessment of JCT Design and Build Contract with detailed quantum for prolongation and disruption caused on site.

#### **Public Building, UK, 2023**

Claims advisory note prepared for an extension of time claim on a major bespoke and niche refurbishment of a major public building. Assessment of the JCT Management Contract, technical deliverables, delay, and quantum development.

### **Cladding Claim, High-Rise Building, UK, 2021-2022**

Advisory on the claim for the extent of rework needed to replace cladding post-Grenfell and new fire regulations of an 18-storey block of flats.

### **Commercial Development, UK, 2021-2022**

Responding to an adjudication on behalf of the employer where the contractor alleged wrongful termination. The adjudication was won in favour of the employer. Followed up by adjudication no 2 for defective works which was successfully won and damages recovered.

### **Student Accommodation, UK, 2020-2021**

Advice on the principal and damages to be claimed due to a professional negligence claim against architect/contract administrator on a JCT consultancy agreement for over certifications and not delivering to quality standards. Matter proceeded to adjudication (c£2.2 million).

### **HNW Property, Paris, France, 2020**

Expert appointed to deliver opinion on the quality of finish of a high-net-worth property in Paris in litigation at the TCC Courts. Opinion on workmanship errors and contract specifications issues. The claim was settled before the hearing began.

### **Major Commercial Office Fit-Out, UK, 2016-2017**

Representing client in several final account claims (£12m+) with submissions made on principal and quantum for defects correction and delay. The mode of dispute resolution was mediation, and the outcome was successful for the client. JCT Design and Build 2011.

### **Various Properties and Buildings, UK, 2012-2016**

Responsible to lead commercial delivery on projects valued over £300m including signalling, rail, property fit-out, track, and heavy civils in the operational and professional head capacity of over 80 people nationally.

### **Station Building / Retail, UK 2017-2018**

Led the defence of claims on behalf of the client for major delay- and asbestos-related claims (£7m+) on a mezzanine development for a major UK rail station. The adjudication was imminent, but parties agreed to settle the claims. JCT Design and Build 2011.

### **Facilities Management, UK 2017-2018**

Led the facilities management scope review of hard and soft facilities of over 650 operational buildings in a dispute with the contractor regarding performance delivery and key performance indicators not being met.

## **Industrial and Manufacturing**

### **Silo Explosion / Fire Damage, UK, 2020**

Appointed as lead expert on a major explosion at grain silos where several experts were involved to provide expert reports. The role was to provide a detailed optioneering and analysis on whether to demolish, refurbish, or leave the structures. The client and insurance loss adjusters accepted the expert opinion provided to develop a hybrid solution of refurbishment and constructing new silos with the advice to contain recommendations of engineering, procurement, and construction methodology.

### **Rail Flash Butt Welding Plant, UK and USA, 2015-2017**

Lead claims on behalf of client for performance issues on 11 no plant purchased from an American manufacturer. Various issues on the claims where a bespoke factual strategy was crafted and executed to demonstrate the issues and loss of performance. The claims were settled before arbitration proceedings, MF-2 Contract.

### **Off-Site Manufacturing, UK, 2010-2012**

Commercial lead responsible to manage the procurement and supply chain of Laing O'Rourke's off-site manufacturing plants which included Crown House Technologies, Explore Manufacturing, Vetter, and Bison Precast. Dealt with implementation of lean six sigma implementation for JIT and KANBAN systems.

## **Telecoms**

### **Telecom Infrastructure, Pakistan, 2004-2005**

Initiated roll out of telecoms projects for the Southern region. Oversaw engineering project management and technical project support. The delivery included site selection, surveying, and layouts, for both roof tops up to 15 metres (m) and greenfield sites up to 75m towers.

## **Infrastructure**

### **Yellow Line BRT. The Karachi Mobility Project (KMP), 2025**

Appointed as chair of Dispute Avoidance and Adjudication Board (DAAB) for Package 3A under the Karachi Mobility Project – Yellow Line BRT. The Karachi Mobility Project (KMP) is a World Bank-funded (IBRD Loan No. 89950-PK) initiative of the Government of Sindh, Pakistan, aimed at improving urban transport infrastructure in Karachi, the largest metropolitan city in Pakistan. Package 3A involves key civil works under the Yellow Line Bus Rapid Transit (BRT) corridor/ The project aims to establish a modern, efficient, and inclusive public transport system in Karachi, focusing on high-capacity bus rapid transit (BRT) corridors integrated with urban mobility improvements.

### **Pembroke Road, 2025**

Appointed as lead expert in an adjudication to provide independent quantum assessment and contractual provisions on a defective road project for a residential new build. My assessment was based on 'cost follows loss'.

### **HS2, Green Tunnels, 2023**

Appointed as expert in precast concrete tunnel manufacturing dispute to lead Technical, Delay and Quantum matters on NEC4 Subcontract. Scope included review of excavation measurement in accordance with CESMM4 depth bands and RMM requirements for cut-and-cover tunnel works, addressing classification of rock excavation and supporting remeasurement assessments.

### **Trans Mountain Pipeline, Canada, 2023**

Quantum review of cost over runs on behalf of the client due to several cost escalation and scope change claims relating to delays faced by the contractor. Supported the technical team in scope review and providing robust cost benchmarking and estimates relating to rock excavation, valves and instrumentation.

### **FIDIC Contract Drafting, East Europe, 2023**

Retained by the client to implement lessons learnt from past claims to draft new FIDIC Whitebook contracts with an approach that incentivised collaborative working. Recommended the client to change approach from lump sum fixed price to a target cost reimbursable approach.

### **Rail Baltica Design Claims, East Europe, 2022**

Appointed as lead expert to provide opinions and expert advice on several claims made by the Consultant on FIDIC White Book. The client commended the works on the detailed quantum and delay analysis conducted as the opinions provided robust analysis to reduce the cost impact by over 70%.

### **Major Port Infrastructure, UK, 2019-2022**

Appointed by the client to review major claims during the construction phase, including weather, asbestos, ground contamination, installation of new rail head, earthworks and excavation measured under CESMM4

and RMM principles. Involved assessment of excavation classifications, disposal categories, and remeasurement valuations. Successfully led negotiations and provided expert opinions to achieve settlement (£21m+ in claims on a £200m+ project).

#### **Disallowed Cost Claim, HS2 Rail, UK, 2022**

Claim on behalf of the consultant on disallowed cost under NEC ECC Professional Services Contract on Option C Target Cost contract. The claim was settled by both parties before progressing to adjudication.

#### **TfL Project Assurance, 2020-2021**

Transport for London Project Assurance, Lines of Inquiry for the project lifecycle. Independent audit provision to review the projects at numerous stages. Provide independent report and assessment of the challenges intended to facilitate a comprehensive assessment of the status of a project or programme.

#### **Railway Depot – COVID-19 Claims, 2020-2021**

Assessment of COVID-19-related claims in the early stages of the pandemic to identify the requirements as per the contract and provide advice on the cost exposure to the client. The matter was resolved amicably by both parties with a robust rebuttal of all claims for the client.

#### **Railway Upgrade Program, UK, 2020-2021**

Assessment of various claims for final account and remeasure made by the contractor on behalf of the employer on NEC3 Contract providing quantum, delay, and cost analysis. The dispute was resolved in a mediation where the client's point of view was represented and negotiated.

#### **Ministry of Defence Project, UK, 2020-2022**

NEC contract advice on ECC Target Cost contract for defects (patent and latent) and making the claim on behalf of the employer for defects not rectified within the contractual time period.

#### **Lender Technical Advisor, UK, 2019-2021**

Advising the lender on construction progress, risks, claims opinions, and subsequent advice on mitigation on a £455 million infrastructure bridge project over the Mersey River on a quarterly basis. The advice constituted an opinion on claims made by various contractors against the contracting authority.

#### **Metrolink, UK, 2011-2012**

Led the procurement of £200m subcontract packages on the Manchester Metrolink project working on packages such as track delivery, signalling, and heavy civils including the demolition and construction of various bridges and stations.

#### **Engineering Framework, UK, 2014-2018**

Managed sizable number of claims on behalf of the client with regards to technical challenges on a complex engineering examination framework. Utilised engineering, QS, and legal knowledge to ascertain the strategic outcome.

### **Power and Utilities**

#### **Confidential Energy to Waste Project, 2025**

Assistant to the lead expert in TCC litigation on matters relating to the regulatory, commercial, and director's duties issues where the claims relate to cost estimation and commercial management of major project delivery.

### **Project Auditor, 2025**

Auditor of risk, commercial, contract assurance and governance on a £3.4 billion EPC contract to construct new converter stations connected by subsea cables. The project involved major civils works, environmental constraints, complex scope and supply chain.

### **Confidential, 2023**

Quantum review of a joint venture agreement involving international transmission lines and converter stations through three separate jurisdictions. The work involved contract commercial review, assessing liability and causation analysis to provide appraisal of the project delays and claims scenarios.

### **Hinckley Point C, UK, 2021**

Commercial appraisal of the procurement strategy and contract administration on NEC3 contract, including remeasurement and CESMM4-based assessment of large-scale excavation and tunnelling works. Provided optioneering and recommendations on excavation measurement risks, depth classifications, and commercial implications of rock excavation methodologies.

### **1600MW CCGT Power Plant, UK, 2010**

Loss and expense claim due to engineering delays on major CCGT 1600 MW power station project on behalf of the contractor.

### **Cross Country Pipelines, UK, 2007-2009**

Procurement, estimating, and preparation of quantum/substantiation of claims working for the contractor in relation to weather and additional cost and time for various repair and refurbishment projects.

### **Water Sector, UK, 2008-2010**

Responsible for commercial and procurement management and delivery of the repair and maintenance 5-year framework during AMP5 asset management program.

### **Utilities, UK, 2008-2010**

Responsible for the commercial and procurement management and delivery of the repair and maintenance 5-year framework across Midlands delivering for E. ON and EDF.

## **Commercial, Procurement, and Supply Chain**

### **Commercial Lead, 2025**

Commercial lead for the supporting Design lead and Contractor on the design and construction of the tertiary connection onto SGT1 at Landulph 400kV substation on NEC Option E. The project involves significant risks and coordination with various stakeholders.

### **Contract Advisory, 2025**

Contract advisory on 132kV Connection design services NEC4 professional services contract. Supported contract drafting, review of Z Clauses and commercial mechanism input.

### **Infrastructure Procurement Advisory, 2022**

Subject matter expert appointed on a confidential defence project to provide advisory on the development of route to market strategy, contract selection, procurement, and commercial model with relevant amendments to the contracts.

### **Termination and Re-Procurement, 2022**

Appointed to provide advice on termination of NEC3 ECC Target Cost contract for a major tunnelling section on a nuclear power plant project. The advice included review of contractual provisions, EU procurement law, and implications of cost and time for re-procurement.

### **NHS Contract Variation, 2021**

Advice and opinion on contractor's framework, which was procured under PCR 2015, whether it can be extended beyond its term or whether it requires a fresh tender. Provided opinion on the terms of the framework agreement in the light of Public Contracts Regulation 2015 Regulation 33 and the rules in Regulation 72, which describes how changes can be made to awarded public contracts without triggering a requirement to conduct a fresh tender process.

### **EU Public Procurement Tender Process, 2021**

Provided opinion on non-compliant bids under the EU public procurement rules in reg.45 PCR2015 which is facilitative of the admission of variants and establishes some minimum guarantees that contracting authorities must comply with to ensure the effectiveness of the general principles of procurement (reg. 18 PCR2015).

### **Private Finance Initiatives, Various**

Experienced Quantity Surveyor with expertise in managing complex PFI projects, including contract administration, financial modelling, and risk management. Skilled in lifecycle cost analysis, stakeholder engagement, and ensuring compliance with performance and regulatory standards. Proficient in procurement, negotiation, and monitoring KPIs to deliver value-driven outcomes within PFI frameworks. PFI Projects experience include:

Contractor: Commercial and procurement team delivering Building Schools for the Future (BSF) program.

Client: Network Rail's PFI initiatives on Asset Protection and Optimisation program.

Consultant: Lender's technical advisor Mersey Gateway Project Phase 3

### **Commercial Strategy and Supply Chain, 2018-2019**

Headed commercial and procurement function for Network Rail's buildings, civil, and property infrastructure and was nationally responsible for £1 billion annual spend. Successfully implemented Network Rail transformation programme for CP5 and CP6, with added responsibility to develop target operating model. Streamlined processes and systems to implement standard protocols with responsibility of a team of 80 commercial professionals. The role required developing category strategies, managing public procurement tenders, commercial management, final accounts, and leading to dispute resolution. Prepared monthly board reports and 5-year cycle budget development submitted to the Department for Transport.

### **Major Construction Framework, 2017-2019**

Strategic development of procurement route to market, commercial models for buildings and civils frameworks valued over £5 billion generating 17% savings and shortlisted for 2 no. CIPS Awards 2019.

### **High Pressure Gas Main, UK, 2007-2009**

Procurement management of over 200km of high-pressure gas main installation with materials, planning, and logistics responsibility for Laing O'Rourke's project delivery team for National Grid.

### **Teaching**

RICS and Ciarb Approved Faculty List (AFL) for Arbitration and Mediation.

Contract expert on JCT, FIDIC, and NEC providing courses at different levels via various institutions.

Visiting Lecturer at High-Speed College of Rail teaching Quantity Surveying and Procurement.

Guest lecturer on commercial, contracts, dispute resolution, and commercial management quantity surveying at various UK and Pakistani universities.

## Publications

- **Innovation in Construction Technology in the UK, influenced by accidents, reduces legal risks, Construction Law International (CLInt)**, International Bar Association, Jul 2018.
- **Country Update, Pakistan**, The Resolver (CIArb), Aug 2018.
- **ADR v Litigation, a universal approach**, the Revolver (CIArb) Aug 2020.
- **Should parties be compelled by law to attempt ADR**, Civil Engineering Surveyor, CICES, Nov 2020.
- **EDI The real pandemic**, Civil Engineering Surveyor (CICES), Dec 2020.
- **Beyond Buildings**, why an integrated approach to buildings and infrastructure is essential for climate action and sustainable development. World Green Building Council, co-author, Oct 2021.
- **Pakistan Construction Disputes Report – PCDR.pk**, root causation of disputes, mitigation strategy, and recommendations report published on behalf of CIArb, co-author, May 2021.
- **CRUX Claims Causation**, analysis and recommendation on issues and causation of disputes and how to avoid them, Buildings Magazine, June 2023.
- **Personal Liability of Employees**, CIC Risk Management Briefing, October 2023.
- **Building Safety Act 2022**, CIC Risk Management Briefing, October 2024.
- **The Importance of Impartiality of Expert Witnesses in International Arbitration and Litigation**, Lexology, April 2025.
- **Records, Records, Records**, Lexology, May 2025.
- **Analysis of Sir Robin Knowles CBE – Ciarb Roebuck Lecture - Damages and Remedies – Responsibilities and Reputation**, Rimkus, Jun 2025.
- **Accountability**”, Rail Business Daily, UK, Feb 2026.

## Presentations and Speaker Engagements

- **“Dispute Boards”** keynote speaker at Jersey CIArb event, Feb 2018.
- **“Judicial Intervention in Arbitration”** Speaker at the 8<sup>th</sup> Judicial Conference hosted by the Law and Justice Commission of Pakistan, May 2018.
- **“Sustainable Procurement in Construction”**, UK Construction Excellence, Jun 2019.
- **“Dispute avoidance in infrastructure projects”**, 5th Annual Global EPC Project Contract & Risk Management Conference, London, Oct 2019.
- **“Faith Awareness improving cultural diversity and inclusion”**, Interfaith Event, Birmingham, Nov 2019.
- **“6<sup>th</sup> Global EPC Contract Risk and Project Management Summit”**, Conference Chair, Feb 2021.
- **“Arbitration, the next phase in Pakistan”**, Karachi Bar Council & CIArb joint event, Mar 2021.
- **“Pakistan’s Construction Dispute Survey”**, Institute of Engineers, Pakistan and CIArb, Jul 2021.
- **“Competency in procurement”**, The Chartered Institution of Civil Engineering Surveyors, Jul 2021.
- **“International Construction Industry Trends”**, the Chartered Institute of Arbitrators, Mar 2022.
- **“SEERIL Biennial conference”**, International Bar Association, Milan, Italy, May 2022.
- **“Judicial perspective on Arbitration and ADR”**, CIArb Pakistan Launch Event, Pakistan, May 2022.
- **“Pakistan Construction Dispute Report - 2022”**, Lead Author and launched globally at various conferences via print and online, May 2022.
- **“Construction disputes”**, Conference on emerging markets for arbitration, Gray’s Inn London and No.5 Barrister Chambers London, Jul 2022.
- **“The dynamics of Mediation and ADR”**, Islamabad Bar Council, Annual Lecture, Pakistan, Oct 2022.
- **“Public Procurement - whether the Open Book formula can be used in Poland (framework of public contracts, provisions of European law)”**, Stowarszenie Prawa Zamowien Publicznych, Warsaw, Poland, Mar 2023.

- **“Careers in Arbitration”**, Pakistan International Disputes Week, Lahore, Pakistan, May 2023.
- **“Principles of Dispute Resolution in Commercial Contracts”**, IBA Karachi, Pakistan, June 2023.
- **“Enforceability of Arbitration Awards”**, Ciarb Pakistan Branch webinar, July 2023.
- **“Deconstructing Conflict”**, Construction and Civil Engineering Magazine CCE Issue210, page 26, Aug 2023.
- **“Delay, Disruption and Prolongation”**, Webinar delivered to over 350+ attendees, Nov 2023.
- **“Building a Diverse and Inclusive Workforce: Strategies for Retaining and Hiring Talent”**, London Build Expo 2023, Nov 2023.
- **“Forewarned is Forearmed – Dispute Causation”**, Seminar at NED University of Engineering & Technology in collaboration with Ciarb, Pakistan, Dec 2023.
- **“RICS Dilapidations Conference, 2024”**, Keynote speaker on the role of experts in dispute resolution, March 2024.
- **“MPower Conference”**, hosted by Consortium of Muslim Professionals, Diversity and Inclusion Panel Chair, June 2024.
- **“Getting Serious About Diversity: Moving Beyond Ticking a Box”**, London Build Expo 2024, Nov 2024.
- **“Unlocking Economic Growth through Effective ADR Mechanisms”**, Riyadh International Disputes Week (RIDW), Riyadh, Saudi Arabia, Feb 2025.
- **“Use of Experts”**, 9<sup>th</sup> Biennial Conference on Construction Projects from Conception to Completion, Milan, Italy, Mar 2025.
- **“ADR: Arbitration and Mediation”**, Oil and Gas Regulatory Authority, Islamabad, Pakistan, Aug 2025.
- **“Construction Disputes”**, Pakistan Engineering Council Seminar, Lahore, Pakistan, Aug 2025.
- **“Understanding Mediation: People, Process and Practice”**, IBA Karachi, Pakistan, Aug 2025.